

DIVULGAÇÃO DE RESULTADOS  
**4T22**



# Visão Geral

**Bernardo Lustosa**  
**CEO**

# Principais Destaques 4T22



**Melhor Trimestre de 2022 em crescimento anual de receita líquida**



**Recorde em ARR Venda Nova Total**

- ✓ Melhor em e-commerce Brasil e Internacional
- ✓ 2º melhor em *Application Fraud*



**Novas vendas refletem investimentos em desenvolvimento e componentização**

- ✓ Novas formas de pagamento
- ✓ Novos segmentos
- ✓ *Cross-sell/Up-sell*



**Manutenção de sólidos indicadores operacionais**

- ✓ Recorde em adição líquida de clientes: +911 QoQ
- ✓ *Churn rate*: 1,4%



**Expansão de Margem Bruta e Margem EBITDA**

mesmo com 100% de PCLD de um cliente do varejo nacional

# Conquistas Recentes

**Eduardo Mônico**  
**Diretor Presidente**

# Jornada

Onde queremos chegar...

+ Componentes

O que já fizemos?

ESCALA - Escalável + Escalável

## Melhora de infraestrutura

- On premisses → Cloud
- Projetos Eficiência (Discador, Flow)
- Conhecimento distribuído

## Desenvolvimento de componentes



Após IPO

# Jornada

Onde queremos chegar...

+ Componentes

+ Ofertas

O que já fizemos?

PRODUTOS

Full outsourcing

Gestão compartilhada

Componentes

GROWTH

Reativo

Analítico

Mercado

## Desenvolvimento de componentes



Após IPO

## Mais oferta de soluções e modelos variáveis de comercialização

Componentes

...para uso feito por nosso cliente

Pacotes

...que atendem casos de uso

Full-service

...com expertise ClearSale

# Jornada

Onde queremos chegar...

+ Componentes

+ Ofertas

+ Dores de risco do cliente

+ Clientes e Segmentos

## Nova estrutura por Business Unit

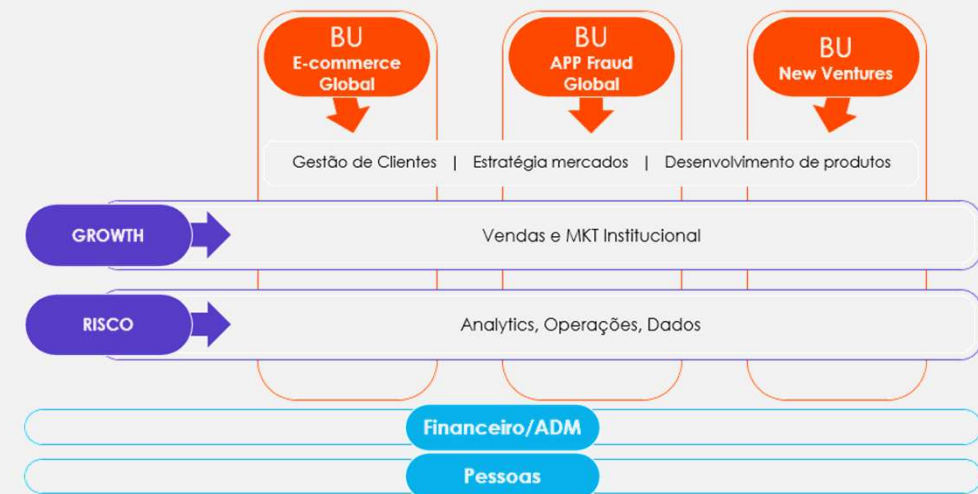
- Maior foco no atendimento do cliente
- Melhor posicionamento de produtos
- Agilidade na venda

O que já fizemos?

MODELO  
GESTÃO

Tradicional

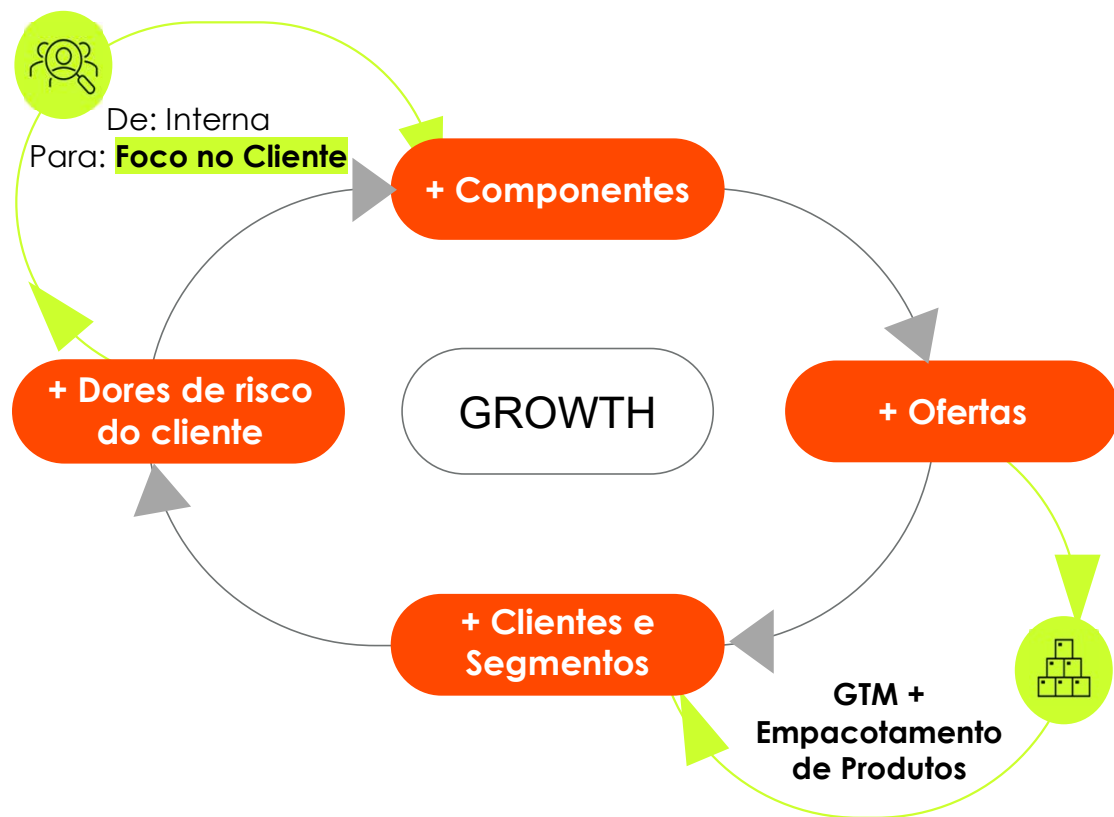
Ágil



# Jornada

Onde queremos chegar...

O que já fizemos?



MODELO GESTÃO	Tradicional	Ágil	
PRODUTOS	Full outsourcing	Gestão compartilhada	Componentes
ESCALA	- Escalável	+ Escalável	
GROWTH	Reativo	Analítico	Mercado
MODELO ORGANIZACIONAL	Interno	Mercado	



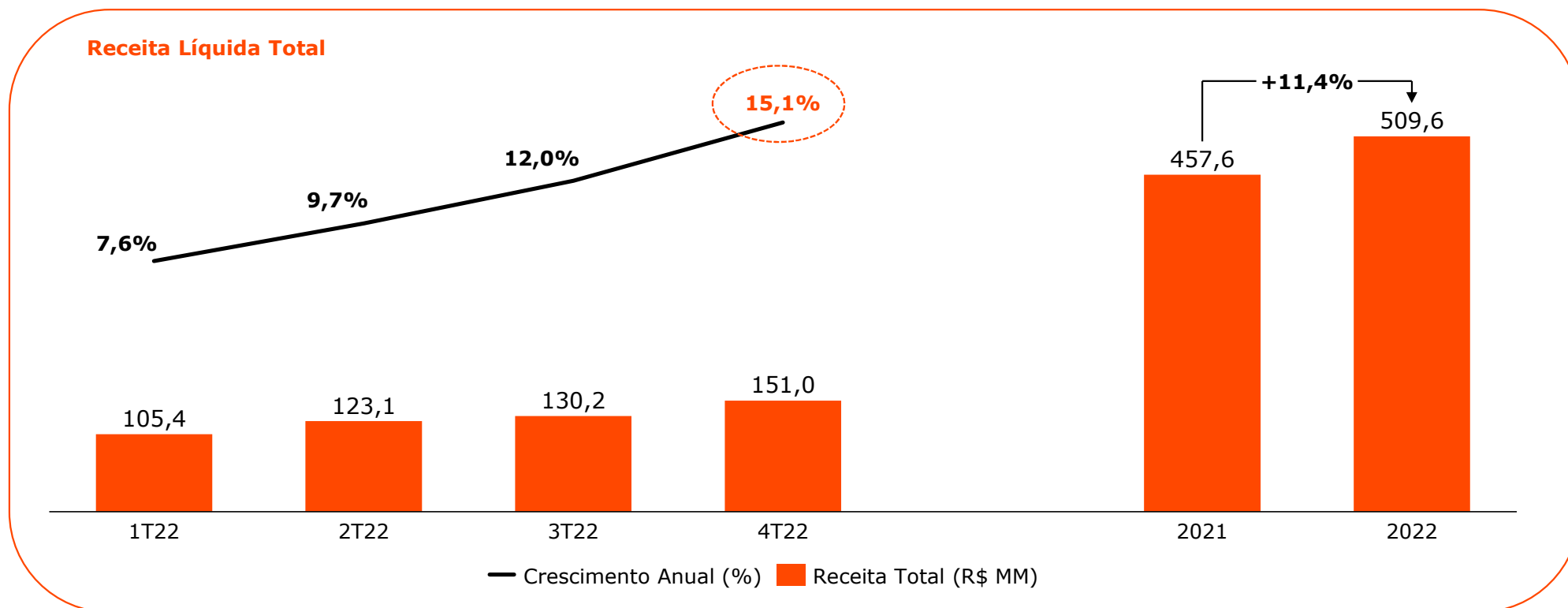


# Resultados 4T22

**Alexandre Mafra Guimarães**  
**CFO**

# Receita Líquida – Principais destaques

R\$ MM; %

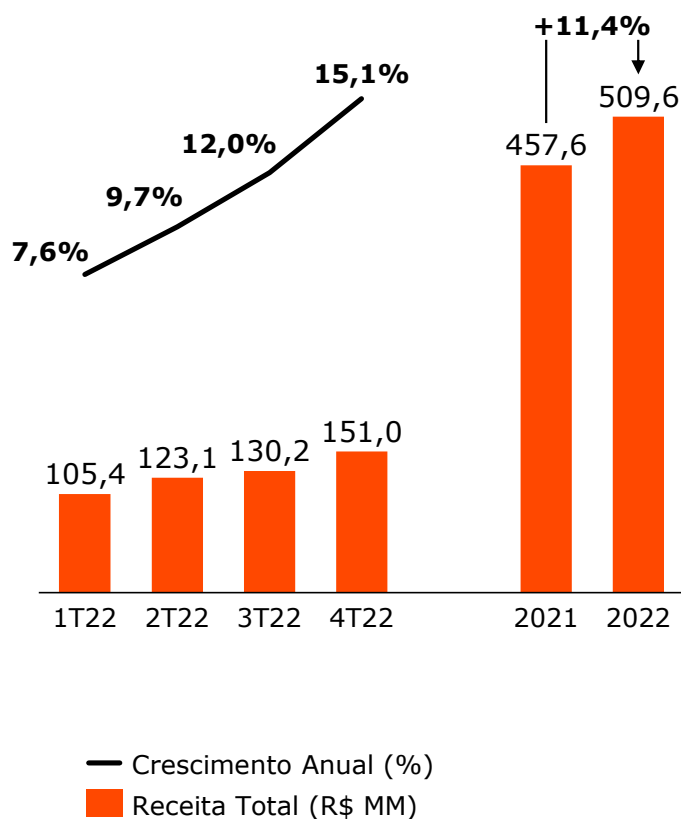


**Melhor Trimestre de 2022 em crescimento anual de receita líquida**

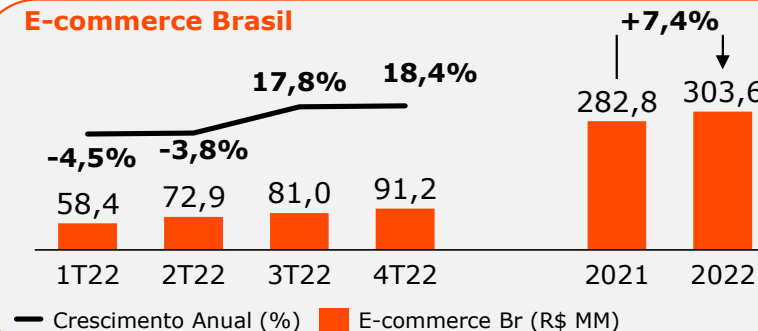
# Receita Líquida – Principais destaques

R\$ MM; %

## Receita Líquida Total

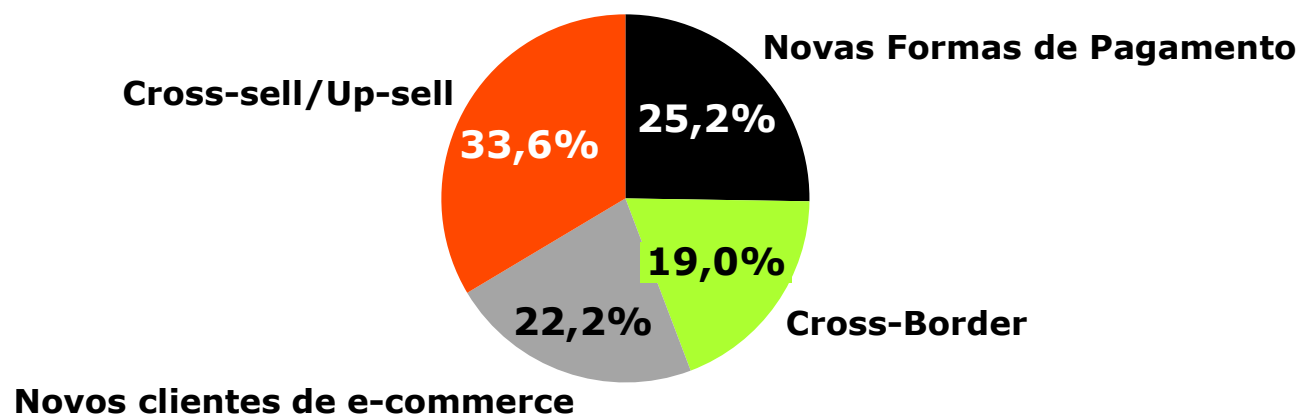


## E-commerce Brasil



- **Melhor Trimestre de 2022 em crescimento anual**, apesar de Black Friday desafiadora;
- ARR Venda Nova **recorde**;
- Venda Nova em **novas formas de pagamento, cross border** e **novos clientes**.

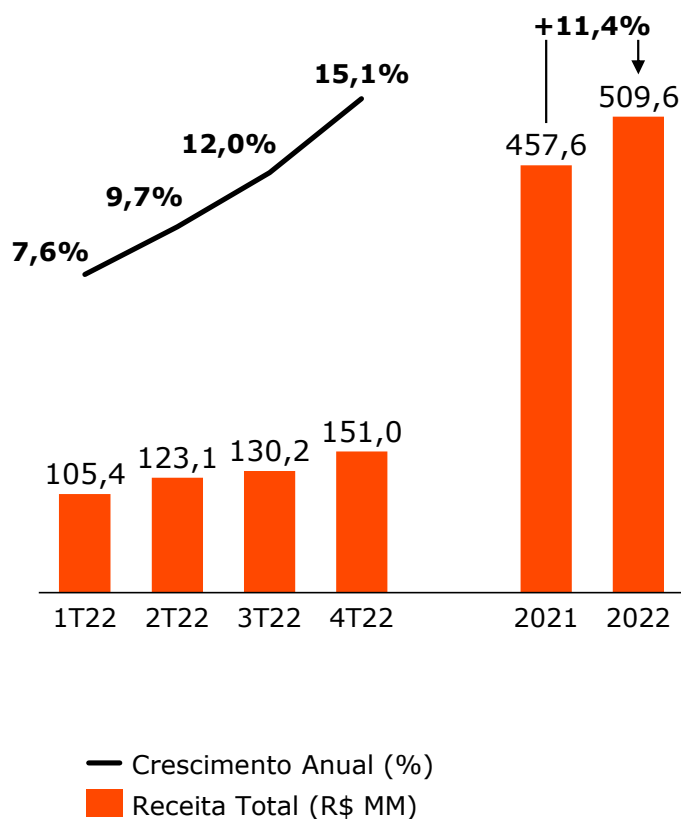
## Breakdown ARR Venda Nova E-commerce Brasil - 4T22



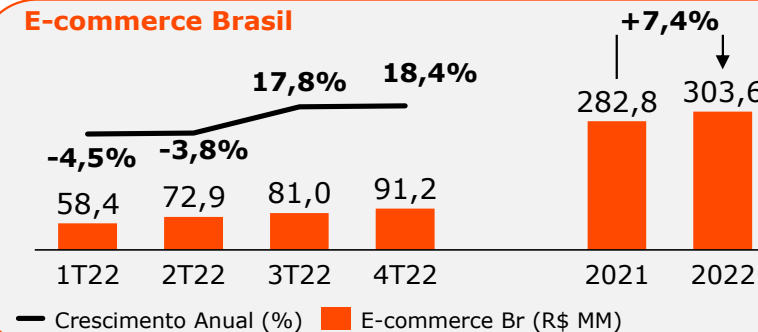
# Receita Líquida – Principais destaques

R\$ MM; %

## Receita Líquida Total

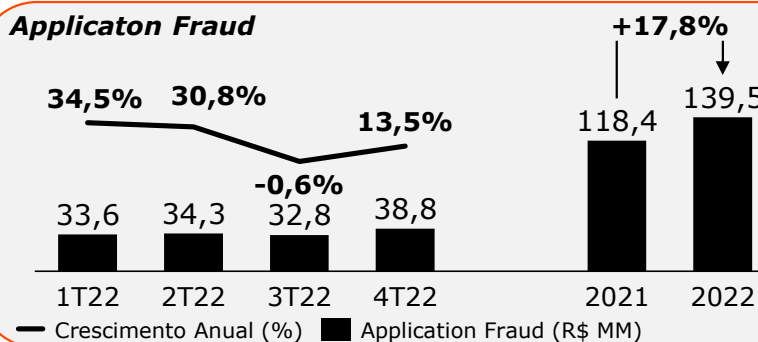


## E-commerce Brasil



- **Melhor Trimestre de 2022 em crescimento anual**, apesar de Black Friday desafiadora;
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## Applicaton Fraud

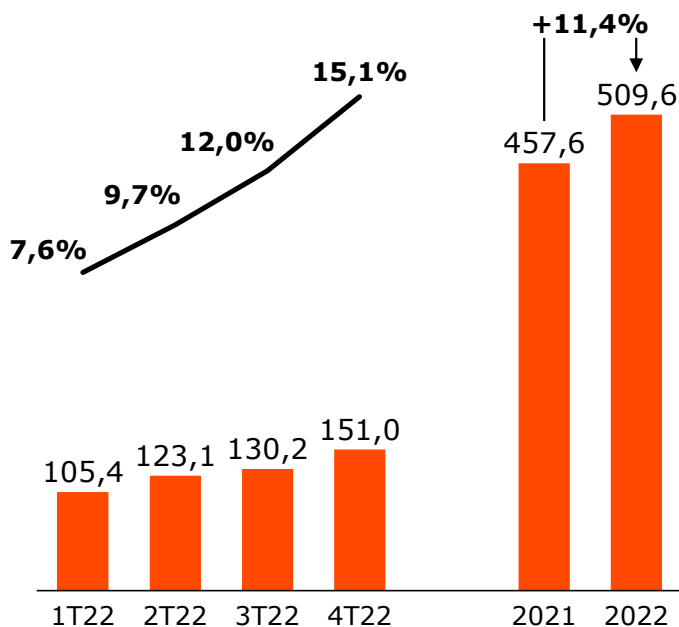


- **Retomada de crescimento anual** (+13,5%) e no trimestral (+18,4%);
- **2º maior** ARR Venda Nova da história da ClearSale.

# Receita Líquida – Principais destaques

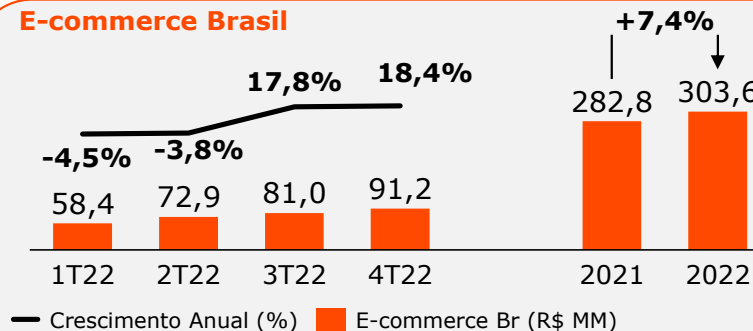
R\$ MM; %

## Receita Líquida Total



— Crescimento Anual (%)  
 ■ Receita Total (R\$ MM)

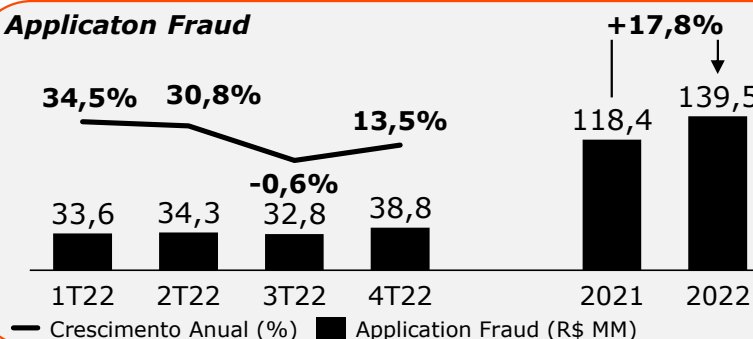
## E-commerce Brasil



— Crescimento Anual (%) ■ E-commerce Br (R\$ MM)

- **Melhor Trimestre de 2022 em crescimento anual**, apesar de Black Friday desafiadora;
- ARR Venda Nova **recorde**;
- Venda Nova em **novas formas de pagamento, cross border** e **novos clientes**.

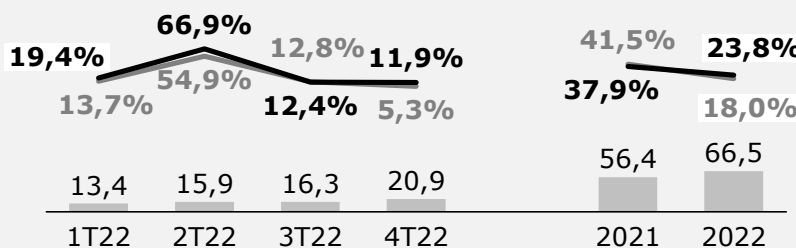
## Applicaton Fraud



— Crescimento Anual (%) ■ Application Fraud (R\$ MM)

- **Retomada de crescimento anual** (+13,5%) e no trimestral (+18,4%);
- **2º maior** ARR Venda Nova da história da ClearSale.

## E-commerce Int.

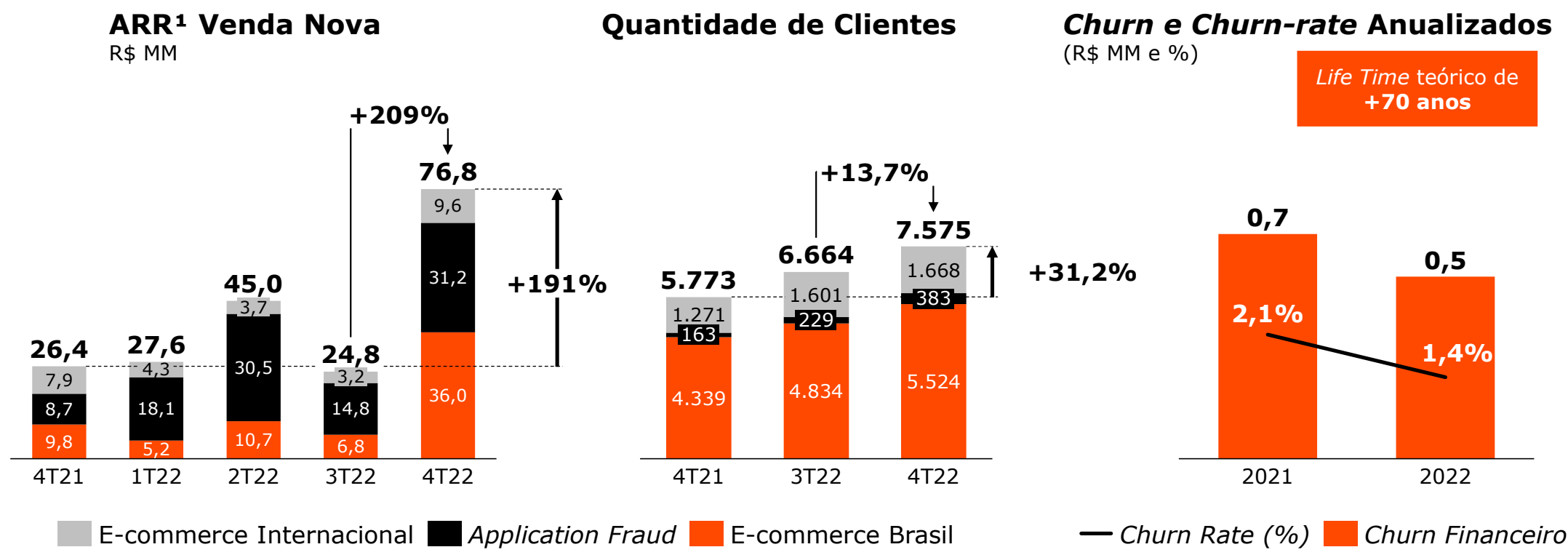


— Crescimento Anual (% - real) — Crescimento Anual (% - dólar) ■ E-commerce Int (R\$ MM)

- ARR Venda Nova **recorde**;
- **Manutenção de crescimento em dólar**.

# Indicadores Operacionais de Receita

**Recorde em ARR Venda Nova Total, adição líquida de Clientes (+911 QoQ) e indicador de churn rate anual**



(1) Annually Recurring Revenue ou Receita Recorrente Anual.

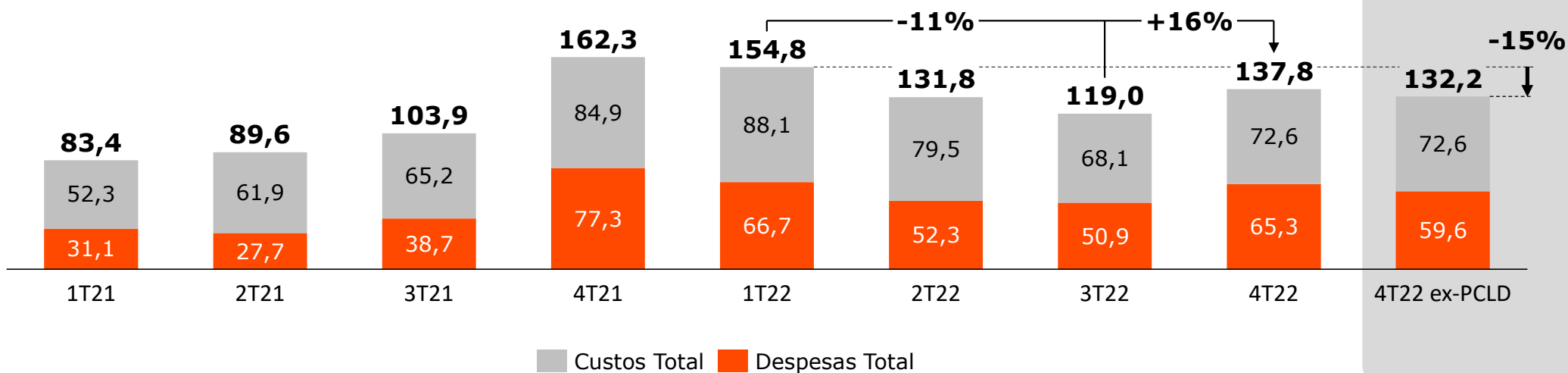
# Custos e Despesas Recorrentes<sup>1</sup>

R\$ MM; %

**Queda de 11% ou R\$ 17 mm vs. 1T22 e crescimento de 16% QoQ devido a sazonalidade e impacto pontual de provisão.**

## Custos e Despesas Recorrentes<sup>1</sup>

R\$ MM; %

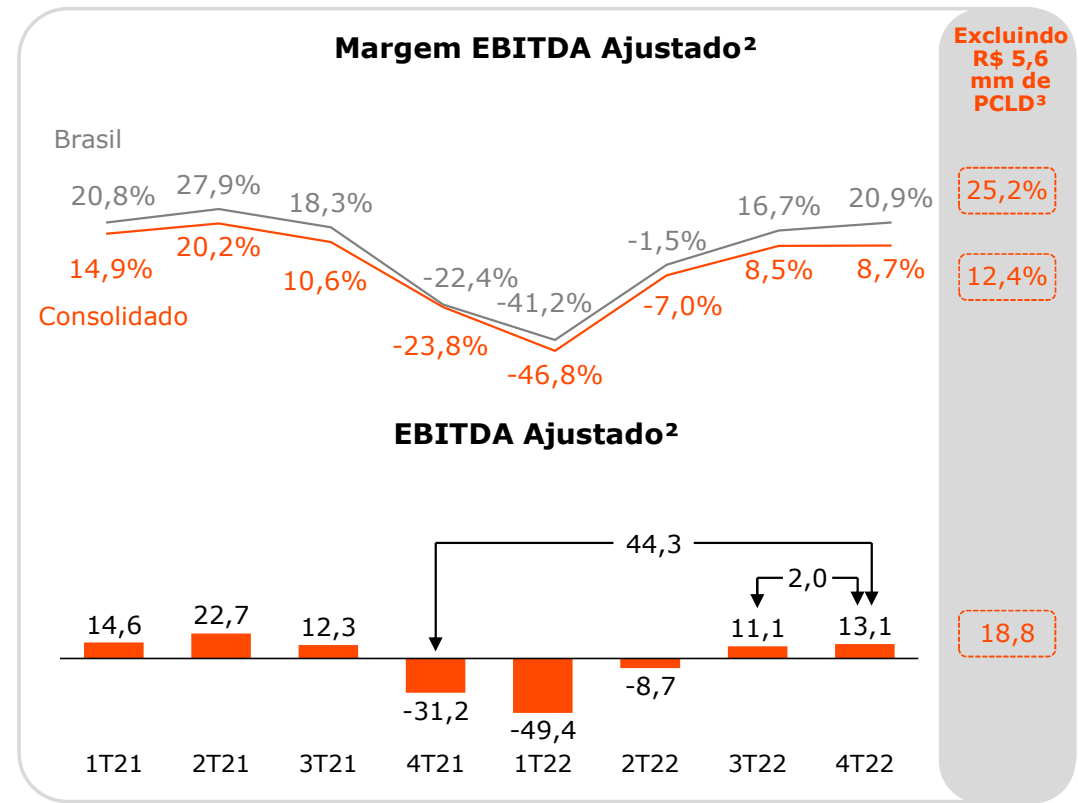
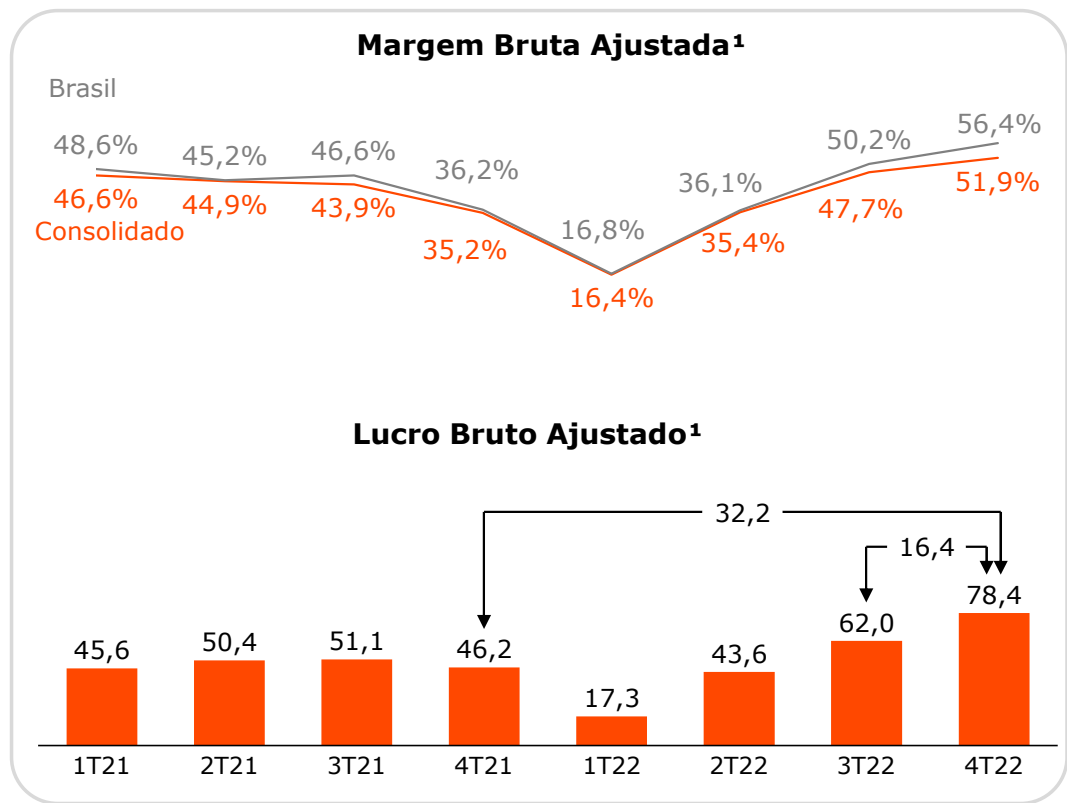


(1) Ajustes de: Resultado das controladas descontinuadas (2021), duplicidade de *Cloud* (2021), Despesas IPO (2021), Rescisões (2022), Aquisição Patente Internacional (2022), Ajuste ISS (2022), Devolução do prédio (2022) e Incentivo de Longo Prazo (2021 e 2022) sem depreciação; (2) 100% de provisão para crédito de liquidação duvidosa de um cliente do varejo nacional

# Lucro Bruto Ajustado, Margem Bruta Ajustada, EBITDA Ajustado e Margem EBITDA Ajustado

R\$ MM; %

## Terceiro trimestre consecutivo em expansão de Margens Bruta e EBITDA



Excluindo R\$ 5,6 mm de PCLD<sup>3</sup>

25,2%

12,4%

18,8

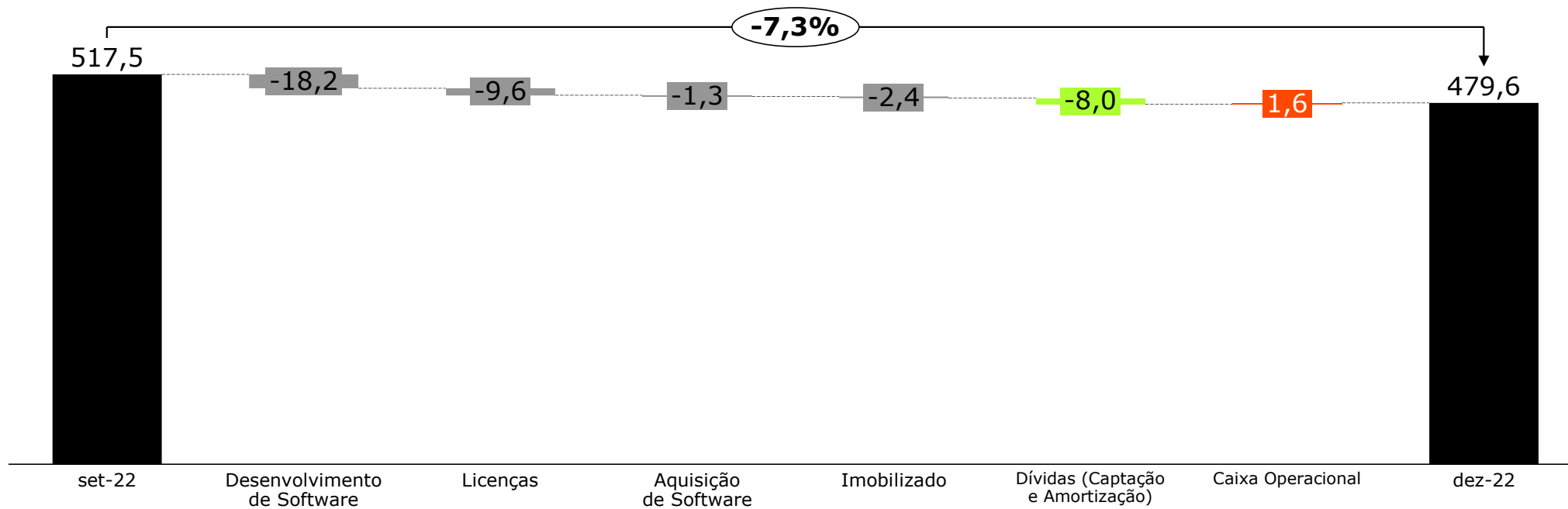
(1) Ajustes de: Duplicidade de cloud (2021) e Rescisões (2022) sem depreciação; (2) Ajustes de: Resultado das controladas descontinuadas (2021), duplicidade de Cloud (2021), Despesas IPO (2021), Rescisões (2022), Aquisição Patente Internacional (2022), Ajuste ISS (2022), Devolução do prédio (2022) e Incentivo de Longo Prazo (2021 e 2022); (3) Excluí o efeito da PCLD de um cliente do varejo nacional



# Fluxo de Caixa Consolidado 4T22

R\$ MM

**Geração de caixa operacional de R\$ 1,6 milhões**



\*Considera efeito caixa e não contábil



# Mensagem Final

**Bernardo Lustosa**  
**CEO**

## Indicadores Operacionais Sólidos

- *Churn-rate* 2022: 1,4% (-0,7 p.p YoY)

## Rentabilidade *on track*

- Margem Bruta acima dos níveis pré-IPO;
- Expansão das Margens Bruta e EBITDA

## Sustentabilidade do Negócio

- Ampliação do portfólio de componentes;
- Flow: Plataforma modular e componentizada;
- Adequação e Organização corporativa em BUs;
- Melhor trimestre em crescimento de Receita
- Recorde em venda nova (em novas verticais) e em adição líq. de clientes

# Q&A

RESULTS PRESENTATION  
4Q22



# Overview

**Bernardo Lustosa**  
**CEO**

# Highlights – 4Q22



## Best Quarter of 2022 in Annual Net Revenue Growth



## ARR New Sales Record

- ✓ Best in e-commerce Brazil and International
- ✓ 2nd best in Application Fraud



## New sales reflect investments in development and componentization

- ✓ New payment methods
- ✓ New segments
- ✓ *Cross-sell/Up-sell*



## Maintenance of solid operational indicators

- ✓ Record in net addition of customers: +911 QoQ
- ✓ *Churn rate: 1.4%*



## Expansion of Gross Margin and EBITDA Margin

even with 100% credit provision from a national retail customer

# Recent Achievements

**Eduardo Mônico**  
**President**



# Journey

Where do we want to go?

what have we done?

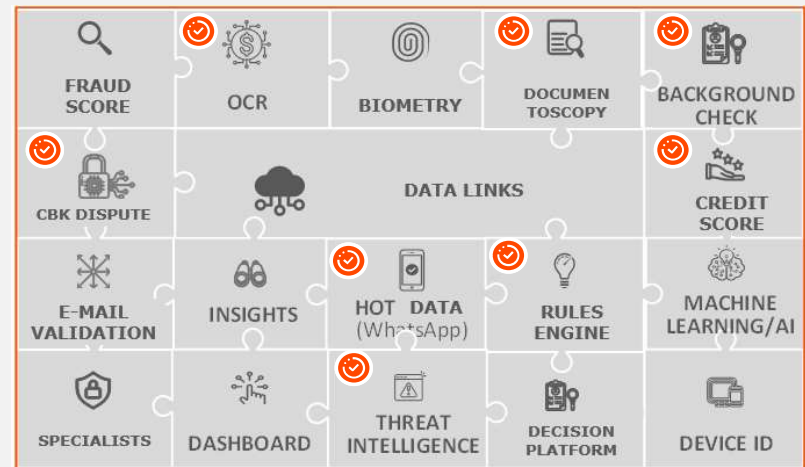
+ Components



## Infrastructure Improvement

- On premisses → Cloud
- Efficiency Projects (Dialer, Flow)
- Distributed knowledge

## Components Development



post-IPO

# Journey

## Where do we want to go?

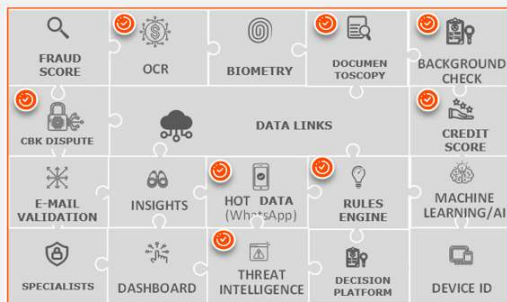
+ Components

+ Offers

## what have we done?



### Components development



post-IPO

### More solutions offer and variable selling models...

<b>Components</b>	... components for use made by our customer
<b>Packages</b>	...that address use cases
<b>Full-service</b>	...with ClearSale's expertise

# Journey

Where do we want to go?

+ Components

+ Offers

+ Customer risk  
pain

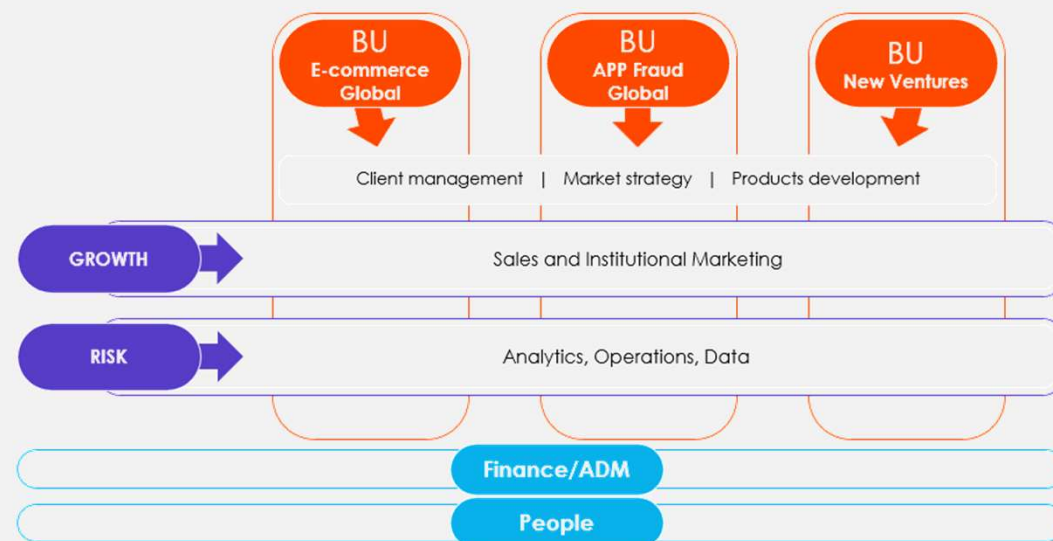
+ Customers and  
Segments

what have we done?

MODEL OF MANAGEMENT 
Agile
 Traditional

## New structure by Business Unit

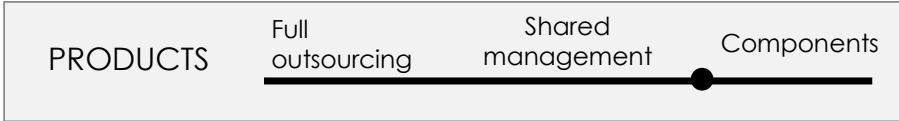
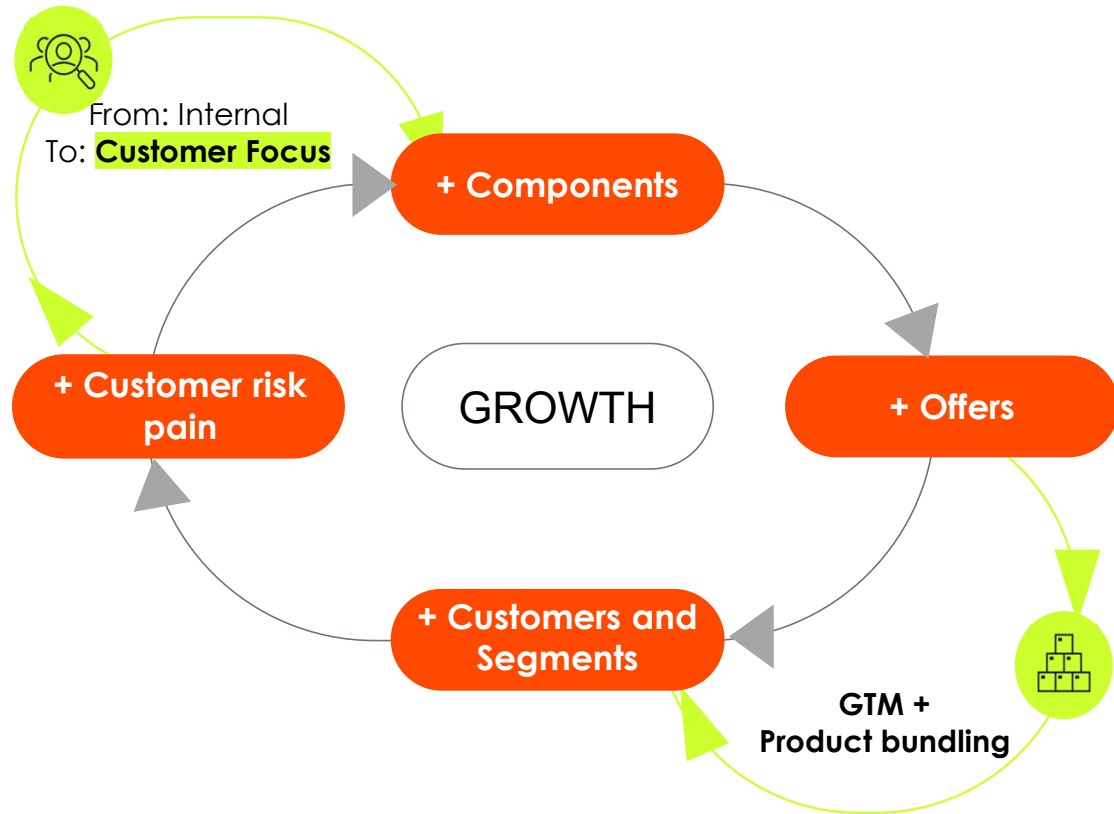
- Better focus on customer's service
- Better product positioning
- Sales agility



# Journey

Where do we want to go?

What have we done?



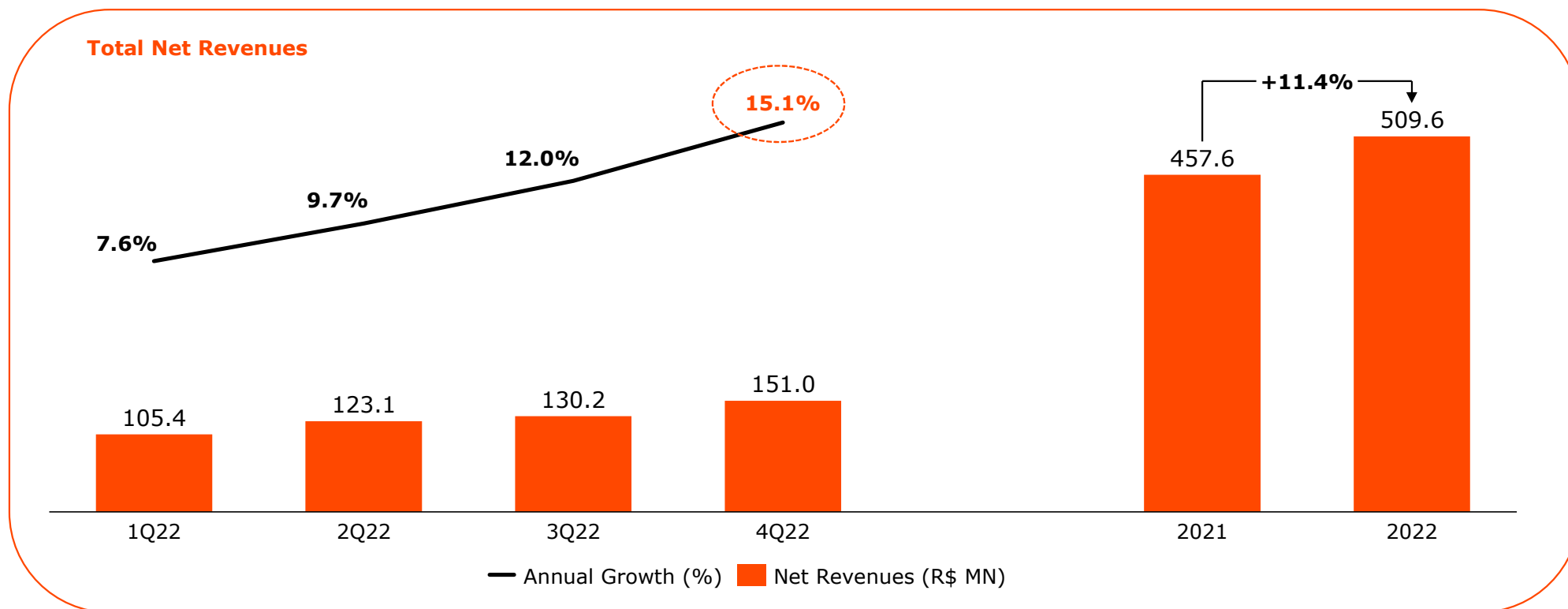


# Results 4Q22

**Alexandre Mafra Guimarães**  
**CFO**

# Net Revenue – Main highlights

R\$ MN; %

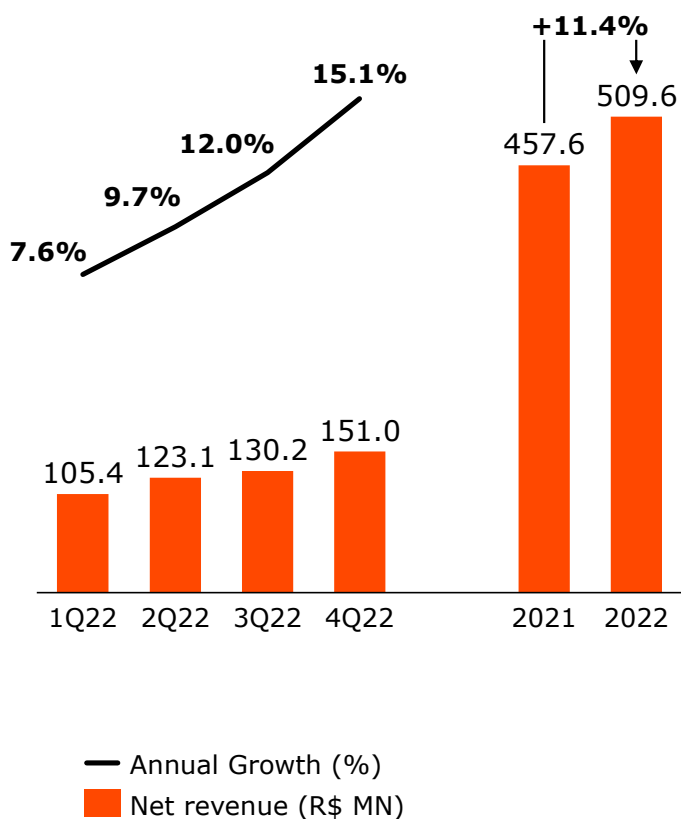


**Best Quarter of 2022 in Annual Net Revenue Growth**

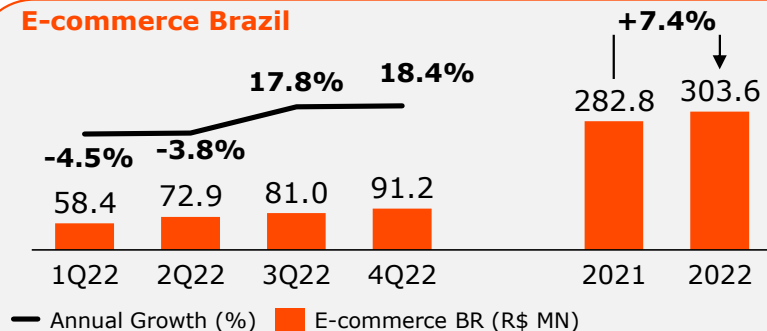
# Net Revenue - Main highlights

R\$ MN; %

## Total Net Revenues

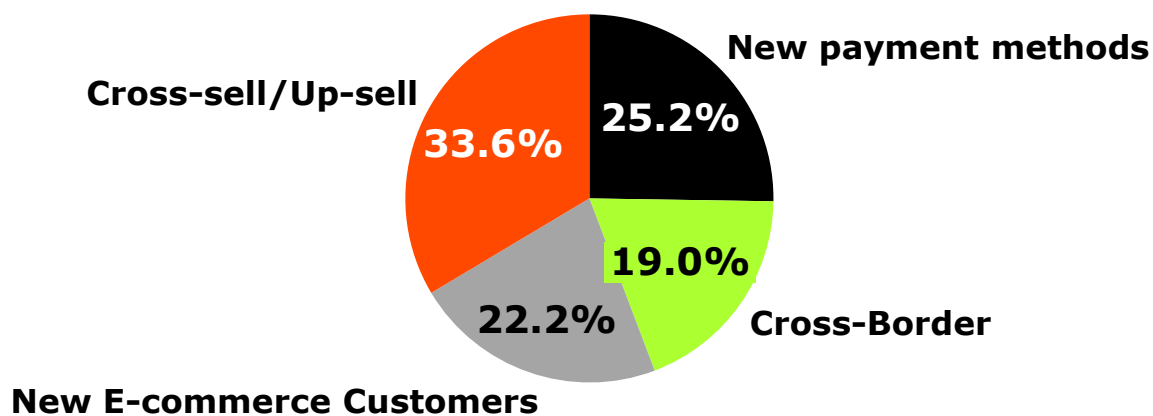


## E-commerce Brazil



- **Best Quarter of 2022 in Annual Net Revenue Growth**, despite challenging Black Friday;
- **Record** ARR New Sales;
- New Sales in **new payment methods, cross border and new customers.**

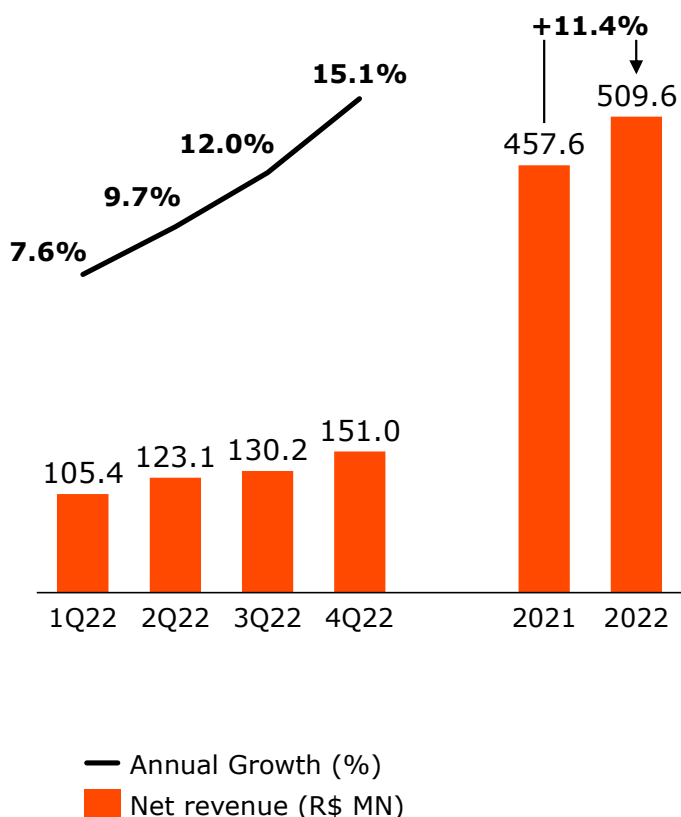
## Breakdown ARR New Sales E-commerce Brazil – 4Q22



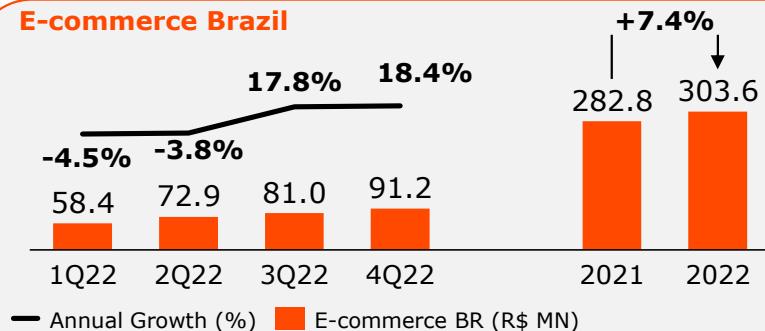
# Net Revenue - Main highlights

R\$ MN; %

## Total Net Revenues

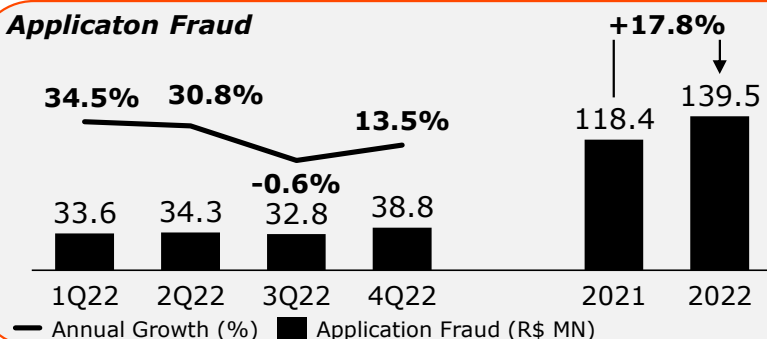


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## Applicaton Fraud



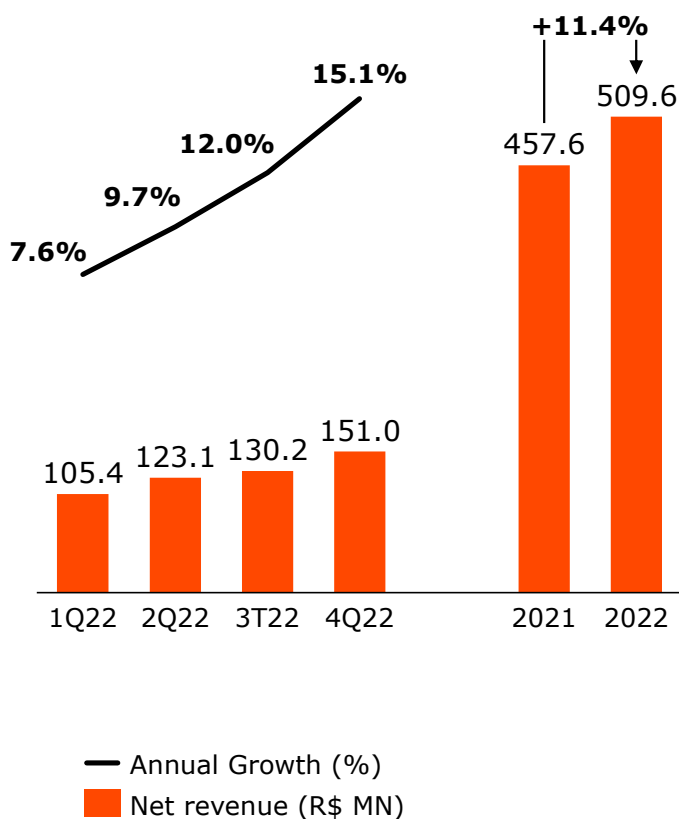
- **Resumption of annual growth** (+13.5%) and quarterly (+18.4%);
- **2nd highest** ARR New Sales in ClearSale's history.



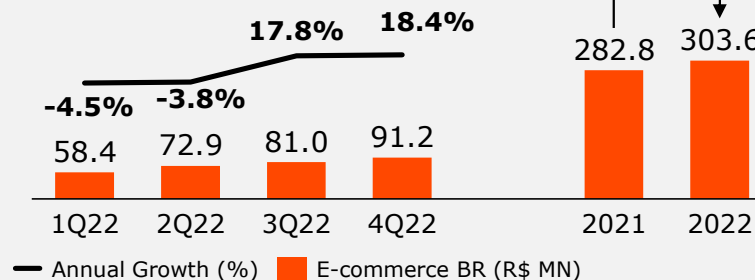
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R\$ MN; %

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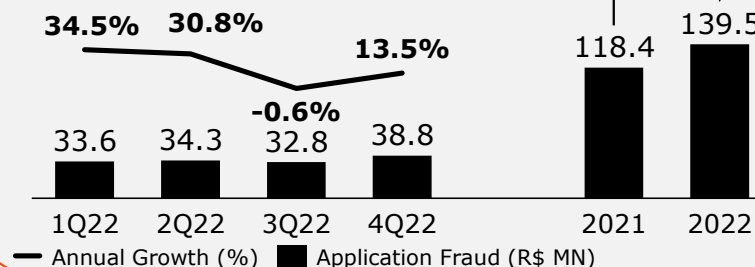


## E-commerce Brazil



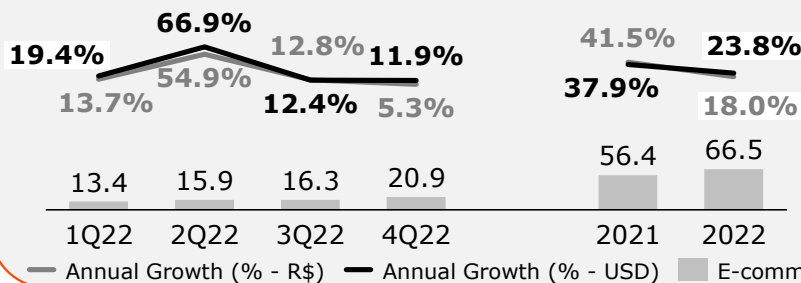
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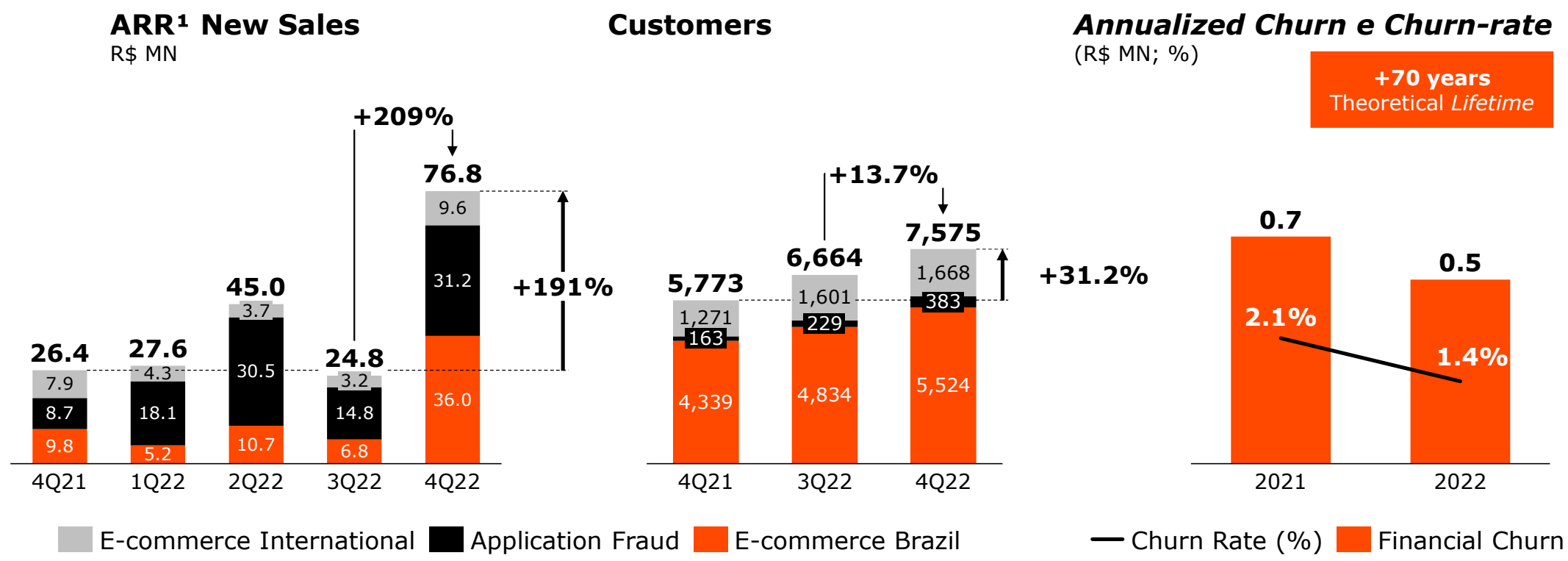
## E-commerce Int.



- **Record** ARR New Sales;
- **Maintenance of growth in USD.**

# Operating Indicators

**Record in Total ARR New Sale, net addition of Customers (+911 QoQ) and annual churn rate indicator**



(1) Annually Recurring Revenue.

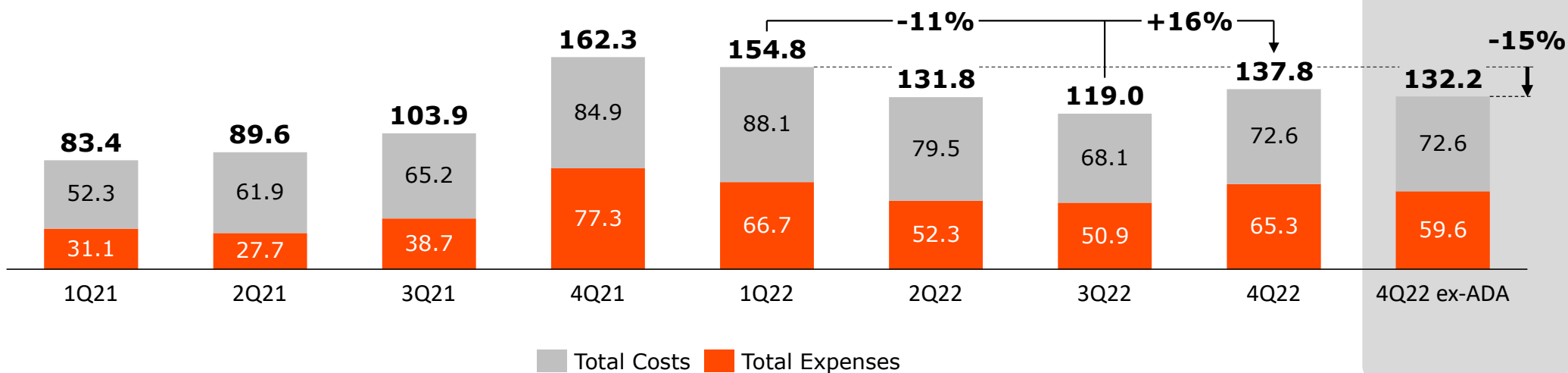
# Recurring Costs and Expenses<sup>1</sup>

R\$ MN; %

**Down 11% or BRL 17 mm vs. 1Q22 and up 16% QoQ due to seasonality and one-off provision impact.**

## Recurring Costs and Expenses<sup>1</sup>

R\$ MN; %

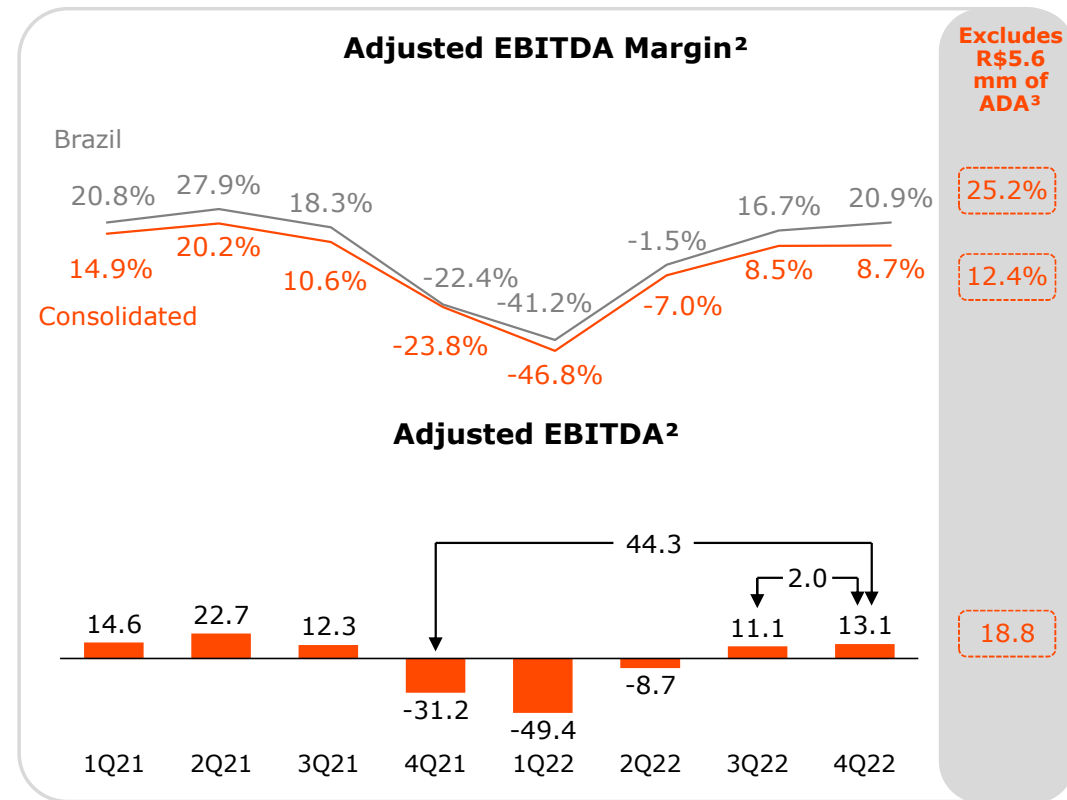
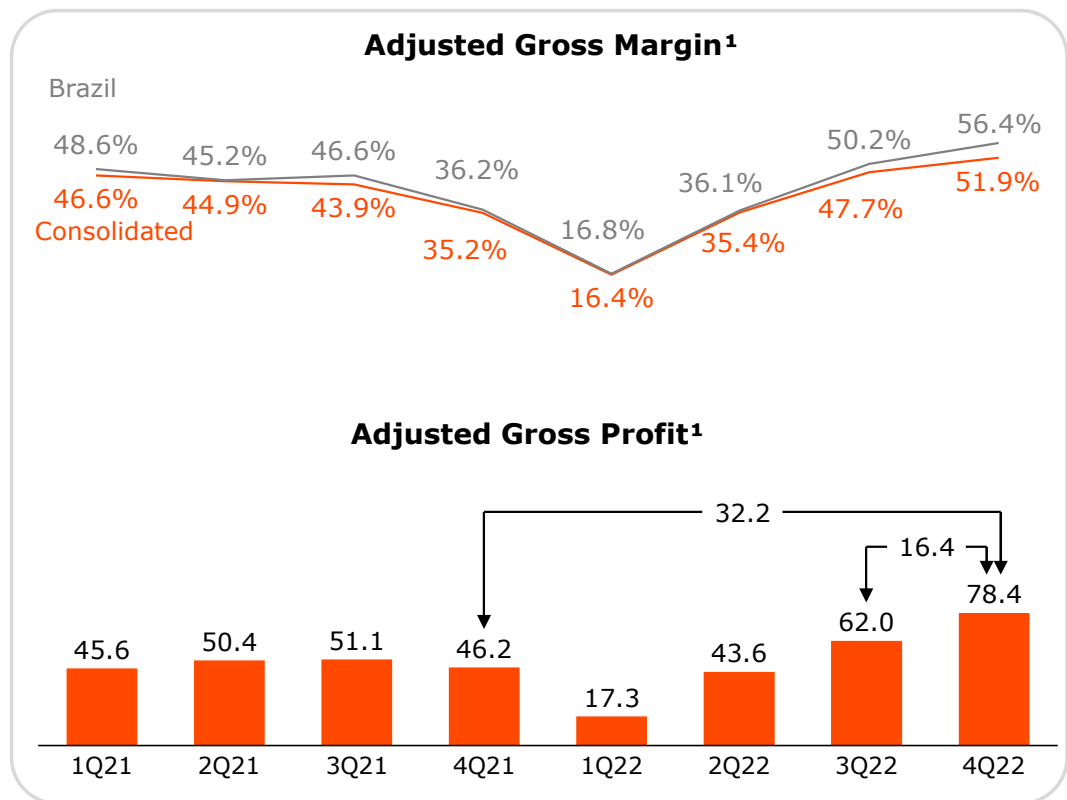


(1) Adjustments of: Result of discontinued subsidiaries (2021), Cloud duplicity (2021), IPO Expenses (2021), Terminations (2022), International Patent Acquisition (2022), Tax Adjustment (2022), Return of the building (2022) and Long-Term Incentive Plan (2021 and 2022) and excluding depreciation; (2) Excludes the effect of Allowance for Doubtful Accounts (ADA) of a national retail customer

# Adjusted Gross Profit, Adjusted Gross Margin, Adjusted EBITDA and Adjusted EBITDA Margin

R\$ MN; %

## Third consecutive quarter of Gross Margin and EBITDA expansion



Excludes R\$5.6 mm of ADA<sup>3</sup>

25.2%

12.4%

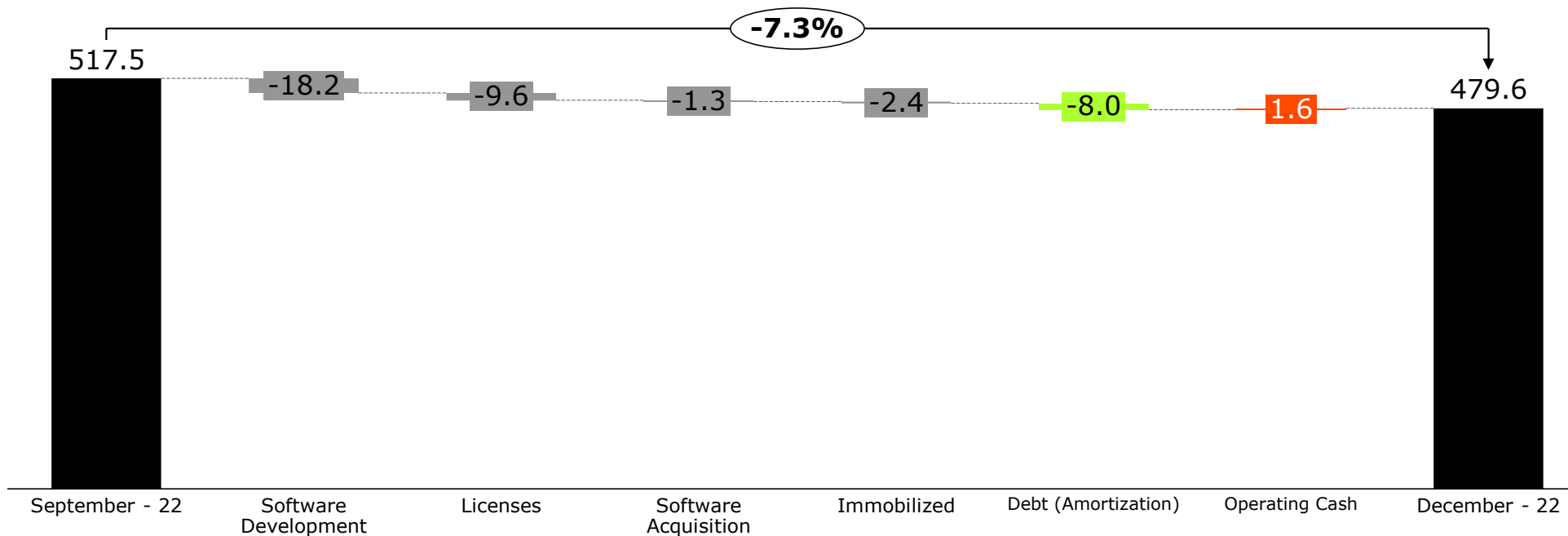
18.8

(1) Adjustments of: Cloud duplicity (2021) and Terminations (2022) excluding depreciation; (2) Adjustments of: Results of discontinued subsidiaries (2021), Cloud Duplicity (2021), IPO expenses (2021), Terminations (2022), International Patent Acquisition (2022), Tax Adjustments (2022), Return of the building (2022) and Long-Term Incentive Plan (2021 and 2022);(3) Excludes the effect of ADA of a national retail customer

# Consolidated Cash Flow

R\$ MN

Operating cash generation of R\$1.6 million





# Final Message

**Bernardo Lustosa**  
**CEO**

## Solid Operating Indicators

- *Churn-rate* 2022: 1.4% (-0,7 p.p. YoY)

## Profitability on track

- Gross Margin above pre-IPO levels;
- Expansion of Gross Margin and EBITDA Margin

## Business Sustainability

- Components portfolio expansion;
- Flow: Modular and componentized platform;
- Adaptation and Corporate Organization in BUs;
- Best quarter in revenue growth
- Record new sales (in new verticals) and customers net addition

# Q&A